

Company No. 196401000020 (5350-X) (Incorporated in Malaysia)

# CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THIRD QUARTER AND NINE MONTHS ENDED 30 SEPTEMBER 2019

The Board of Directors of Heineken Malaysia Berhad ("the Company") wishes to announce the unaudited results of the Group for the third quarter and nine months ended 30 September 2019.

# CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

		INDIVIDUAL PERIOD 3 MONTHS ENDED		%	CUMULATIVE PERIOD 9 MONTHS ENDED		%	
		30/09/2019 RM'000	30/09/2018 RM'000	/6 Change +/(-)	30/09/2019 RM'000	30/09/2018 RM'000	Change +/(-)	
1.	Revenue	602,534	512,009	18%	1,640,249	1,367,391	20%	
2.	Operating expenses	(466,040)	(413,570)		(1,347,070)	(1,130,272)		
3.	Operating profit	136,494	98,439	39%	293,179	237,119	24%	
4.	Interest income/(expense)	(409)	(696)		(1,178)	(1,745)		
5.	Profit before tax	136,085	97,743	39%	292,001	235,374	24%	
6.	Taxation	(32,786)	(18,875)		(70,200)	(52,850)		
7.	Net profit for the period	103,299	78,868	31%	221,801	182,524	22%	
8.	Profit attributable to owners of the Company	103,299	78,868		221,801	182,524		
9.	Total comprehensive income attributable to owners of the Company	103,299	78,868		221,801	182,524		
10. (a)	Earnings per share: Basic (based on 302,098,000 stock units) (sen)	34.19	26.11		73.42	60.42		
(b)	Fully diluted	N/A	N/A		N/A	N/A		

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Group's Annual Audited Financial Statements for year ended 31 December 2018

Company No. 196401000020 (5350-X)

# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	UNAUDITED AS AT 30 September 2019 RM'000	AUDITED AS AT 31 December 2018 RM'000
Non-current assets		
Property, plant and equipment	314,738	292,940
Intangible assets	19,605	21,294
Right of use assets	19,691	-
Deferred tax assets	_	1,266
Other receivables	17,454	20,624
	371,488	336,124
Current assets		
Inventories	76,715	90,037
Trade and other receivables	444,670	491,986
Current tax assets	534	9,593
Cash and cash equivalents	32,615	12,583
	554,534	604,199
		001,100
Current liabilities		
Trade and other payables	530,631	414,218
Current tax liabilities		16,354
Borrowings	60,000	105,000
20110111190	590,631	535,572
		555,572
Net current (liabilities) / assets	(36,097)	68,627
	335,391	404,751
Financed by:		
Capital and reserves		
Share capital	151,049	151,049
Reserves	,	,
Retained earnings	151,884	220,098
Shareholders' funds	302,933	371,147
		- )
Non-current liabilities		
Deferred tax liabilities	32,458	33,604
	,	,
	32,458	33,604
	335,391	404,751
		101,751
Net Assets per share attributable to owners of the Company (RM)	1.00	1.23

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Group's Annual Audited Financial Statements for the year ended 31 December 2018.



Company No. 196401000020 (5350-X)

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOW FOR THE 9 MONTHS ENDED 30 SEPTEMBER 2019

Adjustments for tax 292,001 235,374 Adjustments for: Amortisation of intangible assets 5.217 4,770 Depreciation of property, plant and equipment 34,761 29,031 Loss on disposal of property, plant and equipment 4,395 979 Amortisation of prepaid contractual promotion expenses 27,402 39,030 Interest expense 2,324 2,675 Interest income (1,146) (930) Unrealised foreign exchange differences (266) (106) Operating profit before changes in working capital 364,688 310,823 Movements in working capital Inventories 13,322 1,121 Receivables, deposits and prepayment 23,083 103,072 Payables and accruals (18,811) (59,990) Cash generated from operations 382,282 355,026 Tax paid (77,375) (63,522) Interest paid (2,324) (2,675) Net cash from operating activities Acquisition of property, plant and equipment (70,254) (40,728) Acquisition of property, plant and equipment 404 992 Net cash from financing activities (1,981) (1,130) Interest received 1,146 9300 Proceeds from disposal of property, plant and equipment 404 992 Net cash used in investing activities (70,685) (39,936) Cash flows from financing activities (22,70,49) Net cash used in financing activity (211,866) (227,049) Net cash used in financing activity (211,866) (227,049) Net change in cash and cash equivalents 20,032 21,844 Cash and cash equivalents at beginning of year 12,583 11,305 Cash and cash equivalents at end of period 32,615 33,149	Cash flows from operating activities	9 MONTHS ENDED 30 September 2019 RM'000	9 MONTHS ENDED 30 September 2018 RM'000
Adjustments for: Amortisation of intangible assets5.2174.770Depreciation of property, plant and equipment34,76129,031Loss on disposal of property, plant and equipment4,395979Amortisation of prepaid contractual promotion expenses27,40239,030Interest expense2,3242,675Interest income(1,146)(930)Unrealised foreign exchange differences(266)(106)Operating profit before changes in working capital364,688310,823Movements in working capital364,688310,823Inventories13,3221,121Receivables, deposits and prepayment23,083103,072Payables and accruals(18,811)(59,990)Cash generated from operations382,282355,026Tax paid(77,375)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities(70,254)(40,728)Acquisition of property, plant and equipment4049302Proceeds from disposal of property, plant and equipment4049302Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net cash used in financing activity(21,866)(227,049) </th <th></th> <th>292.001</th> <th>235.374</th>		292.001	235.374
Amortisation of intangible assets5.2174,770Depreciation of property, plant and equipment34,76129,031Loss on disposal of property, plant and equipment4,395979Amortisation of prepaid contractual promotion expenses27,40239,030Interest expense2,3242,675Interest income(1,146)(930)Unrealised foreign exchange differences(266)(106)Operating profit before changes in working capital364,688310,823Movements in working capital364,688310,823Inventories13,3221,121Receivables, deposits and prepayment23,083103,072Payables and accruals(18,811)(59,990)Cash generated from operations382,282355,026Tax paid(77,375)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities(70,254)(40,728)Acquisition of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activities(70,685)(39,936)Cash flows from financing activities(70,685)(39,936)Cash flows from financing activity(211,866)(227,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net cash used in		,	
Depreciation of property, plant and equipment 34,761 29,031   Loss on disposal of property, plant and equipment 4,395 979   Amortisation of prepaid contractual promotion expenses 2,7402 39,030   Interest expense 2,324 2,675   Interest strepense (1,146) (930)   Unrealised foreign exchange differences (266) (106)   Operating profit before changes in working capital 364,688 310,823   Movements in working capital 13,322 1,121   Inventories 13,322 1,211   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,75) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Net cash used in investing activities (1,981) (1,130)   Interest paid (70,685) <td>Adjustments for:</td> <td></td> <td></td>	Adjustments for:		
Loss on disposal of property, plant and equipment4,395979Amortisation of prepaid contractual promotion expenses27,40239,030Interest expense2,3242,675Interest Income(1,146)(930)Unrealised foreign exchange differences(266)(106)Operating profit before changes in working capital364,688310,823Movements in working capital364,688310,823Inventories13,3221,121Receivables, deposits and prepayment23,083103,072Payables and accruals(18,811)(59,990)Cash generated from operations382,282355,026Tax paid(73,75)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities302,583288,829Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activities(70,685)(39,936)Cash flows from financing activities(70,685)(39,936)Cash flows from financing activities(70,685)(39,936)Cash flows from financing activity(211,866)(227,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net cas	Amortisation of intangible assets	5.217	4,770
Amortisation of prepaid contractual promotion expenses 27,402 39,030   Interest expense 2,324 2,675   Interest Income (1,146) (930)   Unrealised foreign exchange differences (266) (106)   Operating profit before changes in working capital 364,688 310,823   Movements in working capital 364,688 310,072   Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,9990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Cash flows from investing activities (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in financing activities (3,733)	Depreciation of property, plant and equipment	34,761	29,031
Interest expense 2,324 2,675   Interest Income (1,146) (930)   Unrealised foreign exchange differences (266) (106)   Operating profit before changes in working capital 364,688 310,823   Movements in working capital 13,322 1,121   Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,234) (2,675)   Net cash from operating activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of property, plant and equipment (70,685) (39,936)   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity (163,133) (151,049)   Dividends paid (3,733)<	Loss on disposal of property, plant and equipment	4,395	979
Interest Income (1,146) (930)   Unrealised foreign exchange differences (266) (106)   Operating profit before changes in working capital 364,688 310,823   Movements in working capital 364,688 310,823   Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of intangible assets (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity (163,133) (151,049)   Lease commitment paid (3,733)	Amortisation of prepaid contractual promotion expenses	27,402	39,030
Unrealised foreign exchange differences (266) (106)   Operating profit before changes in working capital 364,688 310,823   Movements in working capital 13,322 1,121   Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity 20 (227,049)   Dividends paid (163,133) (151,049)   Lease commitment paid (3,733) -   Repayment of borrowings (45,000) (76,000)	Interest expense	2,324	2,675
Operating profit before changes in working capital 364,688 310,823   Movements in working capital 13,322 1,121   Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of intangible assets (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity 20,032 (21,844   Dividends paid (163,133) (151,049)   Lease commitment paid (3,733)	Interest Income	(1,146)	(930)
Movements in working capitalInventories13,3221,121Receivables, deposits and prepayment23,083103,072Payables and accruals(18,811)(59,990)Cash generated from operations382,282355,026Tax paid(77,375)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities302,583288,829Cash flows from investing activities(19,81)(1,130)Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Unrealised foreign exchange differences	(266)	(106)
Inventories 13,322 1,121   Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of property, plant and equipment (1981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activities (70,685) (39,936)   Net cash used in investing activities (163,133) (151,049)   Lease commitment paid (3,733) -   Repayment of borrowings (45,000) (76,000)   Net change in cash and cash equivalents	Operating profit before changes in working capital	364,688	310,823
Receivables, deposits and prepayment 23,083 103,072   Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of property, plant and equipment (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity (163,133) (151,049)   Lease commitment paid (3,733) -   Repayment of borrowings (45,000) (76,000)   Net cash used in financing activity (211,866) (227,049)   Net change in cash and cash equivalents 20,032 21,844   Cash and cash equivale	Movements in working capital		
Payables and accruals (18,811) (59,990)   Cash generated from operations 382,282 355,026   Tax paid (77,375) (63,522)   Interest paid (2,324) (2,675)   Net cash from operating activities 302,583 288,829   Cash flows from investing activities 302,583 288,829   Acquisition of property, plant and equipment (70,254) (40,728)   Acquisition of intangible assets (1,981) (1,130)   Interest received 1,146 930   Proceeds from disposal of property, plant and equipment 404 992   Net cash used in investing activities (70,685) (39,936)   Cash flows from financing activity (163,133) (151,049)   Lease commitment paid (3,733) -   Repayment of borrowings (45,000) (76,000)   Net cash used in financing activity (211,866) (227,049)   Net change in cash and cash equivalents 20,032 21,844   Cash and cash equivalents at beginning of year 12,583 11,305	Inventories	13,322	1,121
Cash generated from operations382,282355,026Tax paid(77,375)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities(70,254)(40,728)Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activities(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Receivables, deposits and prepayment	23,083	103,072
Tax paid(77,375)(63,522)Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities(70,254)(40,728)Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity20(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Payables and accruals	(18,811)	(59,990)
Interest paid(2,324)(2,675)Net cash from operating activities302,583288,829Cash flows from investing activities40440728)Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activities(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Cash generated from operations	382,282	355,026
Net cash from operating activities302,583288,829Cash flows from investing activities(40,728)Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Tax paid	(77,375)	(63,522)
Cash flows from investing activitiesAcquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Interest paid	(2,324)	(2,675)
Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Net cash from operating activities	302,583	288,829
Acquisition of property, plant and equipment(70,254)(40,728)Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Acquisition of intangible assets(1,981)(1,130)Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	_	(70.25.4)	(40, 72.0)
Interest received1,146930Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity(163,133)(151,049)Dividends paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Proceeds from disposal of property, plant and equipment404992Net cash used in investing activities(70,685)(39,936)Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Net cash used in investing activities(70,685)(39,936)Cash flows from financing activity(163,133)(151,049)Dividends paid(163,733)-Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Cash flows from financing activityDividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Dividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Net cash used in investing activities	(70,685)	(39,936)
Dividends paid(163,133)(151,049)Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	Cash flows from financing activity		
Lease commitment paid(3,733)-Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305	- · ·	(163 133)	(151 049)
Repayment of borrowings(45,000)(76,000)Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			(151,015)
Net cash used in financing activity(211,866)(227,049)Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			(76.000)
Net change in cash and cash equivalents20,03221,844Cash and cash equivalents at beginning of year12,58311,305			
Cash and cash equivalents at beginning of year12,58311,305		(211,000)	(227,019)
	Net change in cash and cash equivalents	20,032	21,844
Cash and cash equivalents at end of period32,61533,149	Cash and cash equivalents at beginning of year	12,583	11,305
	Cash and cash equivalents at end of period	32,615	33,149

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Group's Annual Audited Financial Statements for the year ended 31 December 2018.



# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE 9 MONTHS ENDED 30 SEPTEMBER 2019

# Attributable to equity holders of the Company

	Non-Distril	butable	Distributable	
	Share	Capital	Retained	Tetal
	Capital RM'000	Reserve RM'000	Earnings RM'000	Total RM'000
9 months ended <u>30 September 2019</u>				
Balance at 1 January 2019	151,049	-	220,097	371,146
Total comprehensive income for the period	-	-	221,801	221,801
Dividends paid / payable	-	-	(290,014)	(290,014)
Balance at 30 September 2019	151,049	_	151,884	302,933
9 months ended <u>30 September 2018</u>				
Balance at 1 January 2018	151,049	-	209,466	360,515
Total comprehensive income for the period	-	-	182,524	182,524
Dividends paid / payable	_	-	(271,888)	(271,888)
Balance at 30 September 2018	151,049	_	120,102	271,151

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Group's Annual Audited Financial Statements for the year ended 31 December 2018.



## Notes:

## 1. Basis of Preparation

The interim financial report has been prepared in accordance with the requirements of Financial Reporting Standards ("FRS") 134 "Interim Financial Reporting" issued by the Malaysian Accounting Standards Board ("MASB") and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad and should be read in conjunction with the Group's annual audited financial statements as at and for the year ended 31 December 2018.

Effective 1 January 2019, the Group has adopted Malaysian Financial Reporting Standard 16 ("MFRS 16") : "Lease" as described below:

MFRS 16 "Lease" introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. MFRS 16 supersedes the previous lease guidance including MFRS 117 "Leases" and the related interpretations when it becomes effective.

MFRS 16 distinguishes leases and service contracts on the basis of whether an identified asset is controlled by a customer. Distinctions of operating leases (off balance sheet) and finance lease are removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding liability have to be recognised for all leases by lessees except for short-term leases and leases of low value assets.

The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions) less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at the present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications, amongst others. Furthermore, the classification of cash flows will also be affected as operating lease payments under MFRS 117 are presented as operating cash flows; whereas under the MFRS 16 model, the lease payments will be split into a principal and an interest portion which will be presented as financing and operating cash flows respectively.

In contrast to lessee accounting, MFRS 16 substantially carries forward the lessor accounting requirements in MFRS 117, and continues to require a lessor to classify a lease either as an operating lease or a finance lease.

The Group and the Company have implemented MFRS 16 effective from 1 January 2019 by applying the modified retrospective method, whereby the comparatives numbers of year 2018 stated in the financial statements for year 2019 will not be restated.

The Group will apply the following practical expedients:

#### Recognition

- Apply the short term (less than one year) and low value (less than RM25,000) exemptions
- Apply the option to include non-lease components from the lease liability for equipment leases.

#### Transition

- Use the option to grandfather the lease classification for existing contracts.
- Use the transition option for lease with a remaining contract period of less than one year, meaning that these leases will not be recorded in statements of financial position and the payments will be expensed in the statement of profit or loss and other comprehensive income.
- Measure the right-of-use asset based on the lease liability recognised.



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## 2. Significant Accounting Policies

The accounting policies applied by the Group in these condensed consolidated financial statements are the same as those applied by the Group in its consolidated financial statements as at and for the year ended 31 December 2018.

# 3. Audit Report on Preceding Annual Financial Statements

The Group annual audited financial statements for the year ended 31 December 2018 were not qualified.

# 4. Seasonal or Cyclical Factors

The business operations of the Group are generally affected by festive seasons.

#### 5. Exceptional Items

There were no exceptional items for the current financial quarter under review.

# 6. Changes in Estimates

There were no changes in estimates that have had any material effect on current financial quarter under review.

#### 7. Debt and Equity Securities

There was no issuance, repayment of debt and equity securities for the current financial quarter under review, except for those as disclosed under Note 22.

#### 8. Dividends Paid

	9 months ended 30 September 2019 RM'000	9 months ended 30 September 2018 RM'000
Final Dividend paid		
For year ended 31 December 2018		
54 sen per stock unit tax exempt paid on 19 July 2019	163,133	
For year ended 31 December 2017		
50 sen per stock unit tax exempt paid on 6 June 2018		151,049
	163,133	151.049

On 20 August 2019, the Company declared a single tier Interim Dividend of 42 sen per stock unit, amounting to RM126,881,160 in respect of the financial year ending 31 December 2019. The said dividend was paid on 25 October 2019.

# 9. Segmental Reporting

No segmental analysis is prepared as the Group's business is primarily engaged in malt liquor brewing including production, packaging, marketing and distribution of its products principally in Malaysia. The Management Team of the Company reviews the financial information as a whole for decision making.



#### 10. Property, Plant and Equipment Valuation

There were no changes in the valuation of property, plant and equipment for the current financial quarter under review.

#### 11. Events Subsequent to the End of the Period

Between the end of the financial quarter under review and the date of this announcement, there has not been any item, transaction or event of a material and unusual nature which, in the opinion of the Directors is likely to affect substantially the results of the operations of the Group for the quarter ended 30 September 2019.

#### 12. Changes in the Composition of the Group

There was no change to the composition of the Group during the financial period under review including business combination, acquisition or disposal of subsidiaries and long-term investments.

#### 13. Changes in Contingent Liabilities or Contingent Assets

There were no material changes in contingent liabilities or contingent assets for the quarter ended 30 September 2019.

As announced by the Company on 3 September 2015, the Company received bills of demand dated 28 August 2015 from the Royal Malaysian Customs of Federal Territory of Kuala Lumpur ("Customs") demanding payment of additional excise duties and sales tax, totaling RM56.3 million.

The amounts in demand were:

- RM34,166,098.81 claimed under the Excise Act 1976, for the period of 28 August 2012 to 31 October 2013.
- RM22,159,456.40 claimed under the Sales Tax Act 1972, for the period of 1 July 2012 to 31 October 2013.

As reported in the Company's financial reports previously, Customs had imposed a new method of valuation for excise duty which came into effect on 1 November 2013. The abovementioned bills of demand are based on historic claims for excise and sales tax for the aforesaid periods. The Company's position is that all excise duties and sales tax for those periods had been paid by the Company based on valuations previously assessed and approved by Customs.

The Company maintains its previous position that the valuation method implemented on 1 November 2013 is not in line with international best practice on rules of valuation. The Company strongly believes that a retrospective application is unjustifiable.

The Company does not admit liability on the bills of demand made by Customs and will take appropriate measures to address this matter. As a result, no provision has been recognised.

The Company will make the necessary announcement on any new development relating to the above matter from time to time.



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#### 14. Capital Commitments

Capital commitments not provided for in the financial statements as at 30 September 2019 are as follows:

	RM'000
Property, plant and equipment	
Authorised and contracted for	27,177
	27,177

#### 15. Significant Related Party Transactions

As at the end of the quarter under review, the Group has entered into/or completed the following significant Related Party Transactions:

	Heineken N.V. and its related corporations RM'000
Purchase of beverage products, manufacturing and marketing materials	7,441
Sale of beverage products	355
Royalties paid/payable	27,966
Fees paid/payable for professional services relating to technical,	19,962
marketing and other advisory support	

All Related Party Transactions had been entered into in the ordinary course of business on normal commercial terms. These transactions are within the ambit of the general mandate approved by the shareholders of the Company on 24 May 2019.

#### 16. Review of Performance

# Quarter ended 30 September 2019 ("Q3") versus quarter ended 30 September 2018

	3 months ended 30 September 2019 RM'000	3 months ended 30 September 2018 RM'000	% Change +/(-)
Revenue	602,534	512,009	18%
Profit before tax	136,085	97,743	39%

Group revenue grew by 18% as compared to the same quarter in 2018, mainly driven by improved sales performance across all core brands and new product launches. Excluding the Sales and Services Tax ("SST") impact, the Group revenue grew by 11%.

Group profit before tax ("PBT") rose 39% on the back of revenue growth and improved cost efficiency as well as the timing of commercial spend for new product launches executed in Q3.



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#### 16. Review of Performance (continued)

# 9 months ended 30 September 2019 versus the same period in 2018

	9 months ended 30 September 2019 RM'000	9 months ended 30 September 2018 RM'000	% Change +/(-)
Revenue	1,640,249	1,367,391	20%
Profit before tax	292,001	235,374	24%

Group revenue increased by 20% as compared to the same period in 2018, mainly due to robust sales performance of the core brands and the new product launches in Q3. Excluding the SST impact, the Group revenue grew by 13%.

On the back of the solid revenue growth, Group PBT rose 24%, supported by improved cost efficiency.

#### Quarter ended 30 September 2019 ("Q3") versus 30 June 2019 ("Q2")

	3 months ended 30 September 2019 RM'000	3 months ended 30 June 2019 RM'000	% Change +/(-)
Revenue	602,534	512,575	17%
Profit before tax	136,085	85,476	59%

Group revenue was 17% higher compared to Q2, mainly due to higher sales and favorable brand and pack mix.

Group PBT grew 59% mainly driven by revenue growth and the timing commercial spend in Q2 for the new product launches executed in Q3.

#### 17. Prospects

The Group remains cautious given the softening economic environment, competitive market conditions and continued threat from the illicit trade (duty not paid).

The fourth quarter ("Q4") is traditionally the peak selling period and the Group will continue to focus on sharpening our commercial execution in preparation for an earlier 2020 Chinese New Year festive sellin and improving operational efficiency across the business. As a result, revenue for the final quarter is expected to be strong. However, the intensified commercial activations planned for Q4 will impact on profitability for the quarter. Overall, the Group is confident of delivering a satisfactory performance for the full year.

The Group commends the Government for its on-going efforts in addressing illicit alcohol activities which have contributed to a significant reduction in contraband beer; and its move to maintain the excise duties on beer and stout which is already the second highest in the world. The Group will continue to support the Government's move against illicit alcohol and drive awareness through proactive engagements with relevant stakeholders including consumers.

#### 18. Variance from Profit Forecast

No profit forecast was issued during the financial quarter under review.



# 19. Taxation

Taxation in respect of the current financial quarter and period ended 30 September 2019 comprises the following:

	3 months ended 30 September 2019 RM'000	9 months ended 30 September 2019 RM'000
Taxation		
Malaysian – current	32,660	70,080
Deferred taxation		
Malaysian – current	126	120
	32,786	70,200

The Group's effective tax rate for the current financial quarter and period under review is broadly in line with the statutory tax rate.

Tax paid reported in the Consolidated Statement of Cash Flow for the financial quarter ended 30 September 2019 is higher compared to same quarter last year, mainly due to unutilised tax credit from prior years being used to offset the tax payment for 2018 where else there was none in 2019.

#### 20. Status of Corporate Proposals

There were no corporate proposals which have not been completed at the date of this report.

#### 21. Group Borrowings and Debt Securities

During the financial quarter under review, the Group fully repaid the trade financing amounted to RM45,000,000.

#### 22. Financial Instruments

The outstanding derivatives at the end of the reporting period are as follows:

	Notional value	Fair Value	Loss arising from fair value changes
	RM'000	RM'000	RM'000
Forward foreign exchange contracts			
– Less than one year	1,350	1,335	15

The above forward foreign exchange contracts were entered into by the Group to minimise its exposure to foreign currency risks as a result of transactions denominated in currencies other than its functional currency, arising from the normal business activities; in accordance with the Group's foreign currency hedging policy.

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Foreign currency differences arising on retranslation are recognised in comprehensive income, except for differences arising on the retranslation of a financial instrument designated as a hedge of currency risk, which is recognised in other comprehensive income.



There is minimal credit and market risk as the forward contracts are executed with the Group's relationship financial institutions, namely Citibank Berhad, BNP Paribas Berhad and HSBC Bank Malaysia Berhad. The Group is of the view that the possibility of non-performance by these financial institutions is remote on the basis of their financial strength.

## 23. Notes to the Statement of Comprehensive Income

	9 months ended
	30 September 2019 RM'000
Depreciation and amortization	39,978
Provision for and write off of inventories	1,730
Loss on derivatives	15

Other than the items highlighted above which have been included in the Consolidated Statement of Comprehensive Income, there were no impairment of assets nor profits/losses on any other items and sale of quoted securities, investments and properties included in the results for the quarter ended 30 September 2019.

# 24. Material Litigation

Neither the Company nor any of its subsidiaries is engaged in any material litigation either as plaintiff or as defendant as of the date of this report.

#### 25. Dividend

The Board does not recommend any dividend to be paid for the quarter ended 30 September 2019.

Total dividend declared for the 9 months ended 30 September 2019 is 42 sen per stock unit comprising a single tier Interim Dividend of 42 sen per stock unit which was paid on 25 October 2019.

#### 26. Earnings Per Share

#### (a) Basic Earnings Per Share

Basic earnings per share for the 9 months ended 30 September 2019 is calculated by dividing the net profit attributable to the shareholders of RM221,801,000 by the weighted average number of ordinary stock units outstanding as at 30 September 2019 of 302,098,000.

## (b) Diluted Earnings Per Share

Not Applicable.

For and on Behalf of the Board

Roland Bala Managing Director

28 November 2019

